

Understand Emakhazeni before 1994; understand it under Transitional Local Council period,

Understand it after amalgamation of the four former TLC's.

Programme Director

It's also important to understand it in the first Executive Leadership and finally understand it now.

The evolution of the struggle of the people of Emakhazeni and the current challenges must be the base of our vision

We must understand where Emakhazeni has come from, we thank those who led before us because if they were not there, we were not going to get the opportunity to lead now.

Programme Director

We are a product of a democratic process.

The freedom charter drafted more than a century ago states the following:

“ The people shall govern” it goes on to say “ All people shall be entitled to take part in the administration of the country”

and Local Government is where most ordinary citizens experience Government in any form.

Programme Director

It will be naïve of me not to thank all our electorate who have proven the prophets of doom wrong by making sure that our election becomes transparent, free and fair. We must commend all the political parties who contested elections, for making sure that as they campaign they don't undermine the IEC and the Electoral Law.

We thank the IEC for being always able to produce free and fair elections.

Special congratulations must go to my organisation the African National Congress for winning the elections, otherwise if the ANC had not won

the elections I don't think that all of you, were going to be beautiful as you are today.

By the way programme director the ANC is celebrating its centenary next year no wonder why it continues to win elections, it is the biggest liberation movement in the world.

Programme Director

As we speak to the centenary of the ANC, we are reminded of the origin of our problem as South Africans. It is said that the "division and jealousies amongst South Africans are the cause of our problems today".

Programme Director

We are all here with a mandate; we are here to implement the Manifesto of the ANC.

More than 75% of the people of Emakhazeni voted the manifesto which we are mandated to implement over the next five years or so.

We are here to make a difference and we have declared this year as the year for consolidation of people's power for the National Democratic Society.

Programme Director

We have made a commitment that **"TOGETHER WE CAN BUILD BETTER COMMUNITIES"**.

In localising our popular mandate for Community Development Priorities of the 2009 manifesto and in meeting key challenges facing our communities we will do the following:

1. Build the Local Economy to create more employment decent work and sustainable livelihoods.
2. Improve the local public services and broaden access to them.
3. Build a more united, non-racial, integrated and safer Emakhazeni.
4. Promote more active community participation in local government and;
5. Ensure more effective, accountable and clean local government that works together with national and provincial government.

Programme Director

The first president of the democratic South Africa – President Nelson Mandela once said “For as long as you have an iron wheel, you will turn misfortune into advantage”

Programme Director

Despite all our challenges, the following will be our programme for the next five years:

On building local economics to create more employment, decent work and sustainable livelihood we will,

1. Review, adopt and implement the Emakhazeni Local Municipality LED strategy which will incorporate the Mpumalanga Economic growth and development path and the National Growth Path
2. Monitor the expenditure of the CSI in all the mining companies within Emakhazeni Local Municipality.
3. Establish the poultry project in Polzee and Wonderfontein
4. Establish commercial farming activities in all rural areas within Emakhazeni Local Municipality.
5. Support the establishment of cultural villages by private sector and community organization around Misty Valley, Emgwenya and Emakhazeni (Belfast).
6. Revive the outdoor adventure in and around Emgwenya natural features
7. Brand Emakhazeni Local Municipality to attract more tourists using the key achievements and major events that take place within Emakhazeni in line with Maputo Development Corridor initiatives.
8. Construct the High Altitude Sports Academy (a very huge project).
9. Put proper signage on all the major roads to attract tourists.
10. We will build 1 000 units in Ext 4 Siyathuthuka (which will be the first integrated human settlement programme
11. Appoint co-operatives to deal with waste management related challenges
12. Encourage and support home gardens.
13. Make land available for investment
14. Build Municipal offices and make current offices available to Nkangala FET

15. Through partnership with the social partners revive the Economic growth of Emgwenya Social Development and Entokozweni
16. We will explore the possibility of putting mobile weigh bridges in all our units. (for road maintenance purpose).
17. Support Economic Freedom for the youth through providing trainings in business management for the youth.
18. Establish a training centre for technical skills.
19. Build a taxi rank in Entokozweni town.
20. Working together with the province we are going to implement CRDP.
21. We will actively participate in the Expanded Public Works Programme of Nkangala District to promote job creation and skills development.
22. Working together with private sector we will build a mini complex in Entokozweni.
23. We will also initiate our own EPWP as a way of creating more jobs

On local public service and access to them

1. We will rehabilitate all access roads in Emakhazeni Local Municipality
2. Rebuild the Funda Community Hall which was burn down on the 28th of December 2010.
3. Continue to maintain the water purification plants and the sewer treatment plants.
4. We will build community hall in Sakhelwe and Siyathuthuka.
5. Build new and maintain existing storm water drainage system.
6. Continue to upgrade electrical network.
7. Working with Eskom to extend access to electricity for farm areas.
8. Continue to maintain our Libraries.
9. Build Libraries in Emgwenya, Sakhelwe, Emthonjeni and in formalised Thusong Centre in rural areas.
10. Build clinics and recreational centres in rural areas.
11. Build a Boarding School to care for all the farm learners
12. Working together with the department of Education to make sure that there is school nutrition programme in all the public schools.
13. Workings together with department of Health formalize a 24 hour clinics in Emthonjeni.
14. In partnership with Social partners we will establish Gymnasium.

15. Put solar geysers in all RDP units.
16. Continue to hold annual youth summit
17. Working together with department of Roads and our Social Partners improve the quality of our roads and storm water drainage systems
18. We will continue to implement our indigent policy

On united, none racial integrated and safer communities

1. Working together with police, we will be conducting campaigns and routine checks at schools to fight crime, drug abuse and public drinking in places near schools and churches.
2. Implement and monitor the Extension of Security of Tenure Act in rural areas to curb illegal evictions.
3. Facilitate the finalisation of land claims.
4. Formalise and rehabilitate all our landfill sites
5. Establish the buyback centre in order to keep the environment clean and create employment
6. Monitor the issuing of liquor licences
7. Establish legal clinic to enforce ESTA

On community participation

1. Establish junior council
2. To educate communities about the core responsibilities of the Local Government
3. Establish ward committees in all wards
4. Call community participation meeting, through ward councillors
5. Continue with the six mandatory meetings per annum
6. Work together with other development structures
7. Build a centre for people living with disability, in partnership with social partners
8. Conduct annual campaigns on HIV/AIDS and Human rights
9. Monitor the implementation of HIV/AIDS strategy
10. Continue with the annual motivation programme for students
11. Strengthen our relationship with our social structures, SGB, CPF, Peer Educators, Clinic Committee and Community Based Organisation
12. Continue to hold 12 mandatory ward committee meetings per annum per ward
13. To host 2 Municipal Izimbizo meeting per annum in the Municipal area

On the last mandate programme director (Accountable and clean Local Government).

1. Appoint skilled and qualified officials in the funded post
2. Continue with ukuba phambili project
3. Facilitate integrated approach in planning budgeting, implementation and monitoring of project and programmes by Emakhazeni Local Municipality and Nkangala District Municipality, National and Provincial Department
4. Continue to compile annual reports and submit the draft together with financial statements before 31st of each financial year
5. Implement the adopted IDP priorities and review it annually
6. Post our IDP on our website
7. Advertise tenders on time with realistic specification and award in line with Supply Chain Policy
8. Enforce the by Laws
9. Maximise the monitoring of municipal workers
10. Implement revenue enhancement strategy

Honourable Speaker

All of the above can only be achieved if we work together with our communities. We will not move alone in translating the above in to reality.

Honourable Speaker

We invite our communities, social partners and relevant stakeholders to join hands with us in changing the lives of our people and build better communities

We will be perusing our mandate through an open, transparent and accountable Local Government that involves the community in its activities and decision making processes.

We will make sure that there is consistent and persistent flow of information from the Municipality to the community and vice-versa.

We will, in an effective way inform the community in general and specific stakeholders in particular about their roles and responsibilities so that they can participate as equals.

Honourable Speaker this will be the base of our rules of engagement.

Honourable Speaker

President Mandela once said and again I quote “No power on earth can stop an oppressed people’s determination to win their freedom, there is no such thing as part freedom. Only through hardship, sacrifice and militant action can freedom be won, no South African should rest and wallow in the joy of freedom.

To men, freedom in their own land is the pinnacle of their ambitions, from which nothing can turn men of conviction aside. We do not want freedom without bread, nor do we want bread without freedom.

To overthrow oppression is the highest aspiration of every free man, a man who takes away another man’s freedom is a prisoner of hatred. He continues to say freedom cannot be achieved unless women have been emancipated from all forms of oppression.

He said to be free is not merely to cast off one’s chains, but to live in a way that respects and enhances the lives of others.

He concludes by saying, for as long as legitimate bodies of opinion feel stifled, vile minds will take advantage of justifiable grievances to destroy, to kill and to maim”

Honourable Speaker

I am quoting this great leader because I want to remind everybody that people are beginning to lose patience and we should not take advantage of their patience and focus on ourselves and forget that there are people who still don’t enjoy our freedom, there are people who still go to bed without food, people who still depend on Government for survival. We must think of all those informal settlements we visited during our campaigns and found that their situation is very bad. Think of those children who still go to school without shoes, food etc.

Programme Director

Our great leader conscientizes us not to relax, we must transform Government to meet the needs of the people particularly the poor and the working class.

We are reminded that freedom is not freedom without the emancipation of our women who also contributed to the struggle of equality, peace and development

Women have diverse identities, interest and perspective informed by their relation to property, the state, class, race, religion education etc. There is no universal sisterhood and that must be understood unapologetically. However they can be united even within that diversity.

Women must be united and be able to define their struggle. We must have visible programmes aimed at bringing overall transformation of unequal gender relations in our society.

Honourable Speaker

We salute the vibrant and tireless women of our country who continue to make a meaningful contribution in the struggle for total emancipation of our people.

In response to women emancipation we have appointed a transversal manager for the promotion and development of woman in general.

With the appointment of the manager we hope to activate many young women and women who still regard themselves as kitchen assets to realise that their role is in the for front of our struggle for the liberation of African's in particular and blacks in general.

- * We will give our full support for woman empowerment.

Honourable Speaker

Our society is a young society because the highest percentage of our population is youth, so youth development must take centre stage of our development.

We are reliably told that young people regard this phase of our struggle as the phase for economic freedom.

We must thank the progressive leadership of the ANC for making sure that leadership of the municipality is gender balanced and has a fair representation of youth. Young people believe that there should not be anything for them without them.

Our youth is faced with the following challenges:

1. Access to better and quality education (skills for youth)
2. Access to descent and sustainable jobs
3. Access to social amenities like health, housing and information

The challenges above is a course for the clarion call of “Economic Freedom in our Lifetime”

Honourable Speaker

Young people are very energetic and vibrant; their energy can easily be exploited. We want to make a call that we all join hands in creating descent jobs for our youth, as the municipality would continue to make our programme to be bias to young people, and they must be ready to grab all the opportunities that are brought by our democracy. Young people must not be spectators while development takes place

We believe that young people must be the creators of their own better lives, different generations have made their contribution.

The time is now that young people must no longer depend on hand outs, if you survive on hand outs you will not be independent and you will be patronised. We should not encourage people to bring us stories and lies in exchange of cash or favour.

Young people must be independent, self sustainable and progressive.

Honourable Speaker

We have entered into memorandum of agreement with NYDA as a way of taking NYDA closer to the people. This agreement Hon. Speaker should not be a paper agreement; we will make sure that it yields the required results in terms of empowering young people.

We want to humbly request our social partners to have targeted recruitment in their companies to reduce the high rate of unemployment. We also want to urge that we also invest more on skills development of young people as that would be a benefit to the companies in the long run.

We will also be supportive to the programme aimed at the promotion of talents of young people

Mr. Speaker

It is our firm believe that we will not achieve what we want to achieve without taking into consideration the development of people living with disability.

Mr. Speaker we will be responding to the challenges of people living with disabilities through a very radical programme because challenges of people living disabilities can no longer be postponed. Pastor Chris is ready with a programme.

We will be making sure that the family of Emakhazeni is united, everyone who belongs to Emakhazeni must find a sense of belonging.

Honourable Speaker

Today we have also launched an Employee Assistance Programme as a way of strengthening our relationship with our employees, we will continue to look on ways and means of making the condition of our workers to be better.

HIV/AIDS is clearly a disaster, effectively wiping out the development gains of the past decades and sabotaging the future.

Mr. Speaker on HIV/AIDS we should stop Rhetoric and Act. There is no shame to disclose a terminal deases from which you are suffering.

Mr. Speaker those who are infected with this terrible deases do not want stigma they want love, we must stop debating, arguing when people are dying. HIV/AIDS is a global injustice; it is a travesty of human rights on global scale.

Let us all join hands in acting against HIV/AIDS, we want to encourage voluntary testing so that we can know our status and begin to take treatment if we are found to be positive.

We also want to encourage male to do MMC (Male Medical Circumcision).

Forward with protected sex and obviously this if for those who cannot control themselves.

HIV/AIDS is not different from T.B, Cancer and the only way to make it appear like a normal illness is to come out and say somebody died because of HIV/AIDS and people will stop regarding it as an extraordinary illness reserved for people who go to hell instead of heaven.

Ladies and Gentlemen, Honourable Speaker

I must indicate that the 11th of September will mark exactly 100 days in office for the new leadership. We wish to take this opportunity to account for the work that we have done over the past three months or so.

When we took office we made an assessment of the challenges faced by our municipality arising out of our own experience as well as arising out of the issues raised by our communities during our campaigns. Indeed we found the following:

- That, our municipal roads are full of potholes
- That, our municipality is in financial distress arising out of cash flow challenges
- That; our people want to live in a clean environment
- That; there are major concerns about the manner in which we monitor our employees

And, so we put a hundred days work programme together and resolved that our administration must ensure:

- That, fixing of pot holes is prioritised
- That, revenue collection measures are improved
- That, our towns and townships are kept clean
- That, our workers are strictly monitored to deliver efficient and effective municipal services

Accordingly I must report that this new leadership has been hard at work from day one. We have to date been able to work together with our employees on the ground to fix potholes on some of our roads but I must indicate that this is an on-going programme.

We have also adopted a revenue enhancement programme that seeks to improve revenue collection including collecting from ESKOM assessment rates for their servitude.

We are continuing to collect refuse and to keep our towns and townships clean, even during industrial action periods.

And finally, we have adopted a monitoring plan that will assist us to get value for money from our employees.

Furthermore, Mr Speaker we announced during our very first speech that we have decided not to purchase a new mayoral car, that we will continue to use the current mayoral vehicle for as long it is properly serviced. That is why we have not even budgeted for a new mayoral car in the 2011/2012 budget year. However, we will re-evaluate this decision next financial year taking into account safety, wear and tear and other relevant factors. But, rest assured that we have committed ourselves to taking responsible decisions that will be to the benefit of the municipality in general.

Honourable Speaker

In conclusion I now outline this financial year's programme and the budget.

Before we outline the programme it will be important that we remind each other that the programme will be informed by the available resource envelope, we understand very clear Speaker that to whom much is given, much will be demanded and from whom has been entrusted with much, much more will be asked.

BUDGET AND PRIORITIES

A summary of the capital budget is set as follows:

| Source of Funding: | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
|---------------------------|-----------------------|-----------------------|-----------------------|
| MIG | R 13,131,000.00 | R 15,966,000.00 | R 16,844,000.00 |
| Nkangala | R 10,060,000.00 | R 10,930,000.00 | R 11,586,000.00 |

| | | | |
|-------------------|----------------------------|----------------------------|----------------------------|
| Borrowed funds | R 8 841 974.03 | R nil | R nil |
| Internally funded | R 1,141,117.00 | R 1,198,237.00 | R 1,258,148.00 |
| TOTAL: | R 33 174 151.03 | R 28,094,237.00 | R 29,688,148.00 |

It must further be noted Hon. Speaker that, in terms of Circular 27 from National Treasury, only capital projects from which funding has been secured may be included in the Capital budget.

I must further indicate that the proposed borrowed funds have not been secured yet and are still in progress of application. The expenditure related to this income will be **ring fenced** until funding becomes available. Therefore it must be noted that the available funding caters for only the following projects:

- Paving of Khayalami Road in Siyathuthuka
- Connection of services to church sites in Siyathuthuka
- Paving of epilepsy road in Dullstroom
- Installation of Boreholes in rural areas

Over and above it must be noted working with Nkomati, we will be paving roads in Emthonjeni and Emgwenya. Working with Asmang we will be upgrading the BP intersection.

The 2011/2012, 2012/2013 and 2013/2014 Budget Summary

Total Budgeted Revenue

The total estimated revenue for 2011/2012 financial year is R 161,638,610.00 and the sources are summarized as follows:

| 2010/11 | 2011/12 | 2012/13 | 2013/14 |
|---------|---------|---------|---------|
|---------|---------|---------|---------|

| Item Description | Current Budget CR | % of Budget | Proposed Budget CR | % of Budget | Estimated Budget CR | Estimated Budget CR |
|-------------------------------|-------------------|-------------|--------------------|-------------|---------------------|---------------------|
| GRANTS & SUBSIDIES | 40,992,000.00 | 31% | 47 903 000.00 | 28.62% | 53 151 000.00 | 56 00 |
| PROPERTY RATES | 15,427,355.00 | 12% | 14 993 823.00 | 8.96% | 15 743 515.00 | 16 69 |
| ELECTRICITY | 36,805,591.00 | 28% | 46 853 516.00 | 27.99% | 49 196 191.00 | 51 00 |
| WATER | 8,680,877.00 | 7% | 10 069 817.00 | 6.02% | 10 573 308.00 | 11 97 |
| SEWERAGE | 5,510,529.00 | 4% | 6 392 214.00 | 3.82% | 6 711 825.00 | 7 41 |

| | | | | | | |
|--|--------------|----|------------------|-------|-----------------|---------------|
| REFUSE | 4,712,547.00 | 4% | 5 466 555.00 | 3.27% | 5 739 882.00 | 6 02 876.0 |
| CAPITAL BORROWED FUNDS GROSS INCOME | 0.00 | 0% | 10 000 000.00 | 5.97% | 0.00 | 0.0 |
| RENT OF FACILITIES AND EQUIPMENT | 690,312.00 | 1% | 732 880.00 | 0.44% | 769 524.00 | 80 000.0 |
| INTEREST EARNED EXTERNAL INVESTMENT | 40,000.00 | 0% | 41 400.00 | 0.02% | 43 470.00 | 45 644.0 |
| FINES | 550,576.00 | 0% | 600 850.00 | 0.36% | 630 893.00 | 66 437.0 |
| LICENCE AND PERMITS | 415,140.00 | 0% | 211 610.00 | 0.13% | 222 191.00 | 23 300.0 |

| | | | | | | |
|---------------------------------------|-----------------------|-------------|---------------------------|----------------|---------------------------|-------------------------|
| INCOME FOR AGENCY SERVICES | 1,067,100.00 | 1% | 1 254 500.00 | 0.75% | 1 317 225.00 | 1 38 086.0 |
| OTHER GENERAL REVENUE | 18,082,544.00 | 14% | 22 861 215.00 | 13.66% | 24 004 275.00 | 25 20 490.0 |
| TOTAL | 132,974,571.00 | 100% | 167 381 380.00 | 100.00% | 168 103 298.00 | 177 05 914.0 |
| LESS REVENUE FORGONE | 5,548,570.00 | | 5 742 770.00 | | 6 029 908.00 | 6 33 404.0 |
| TOTAL DIRECT OPERATING REVENUE | 127,426,001.00 | | 161 638 610.00 | | 162 073 390.00 | 170 72 510.0 |

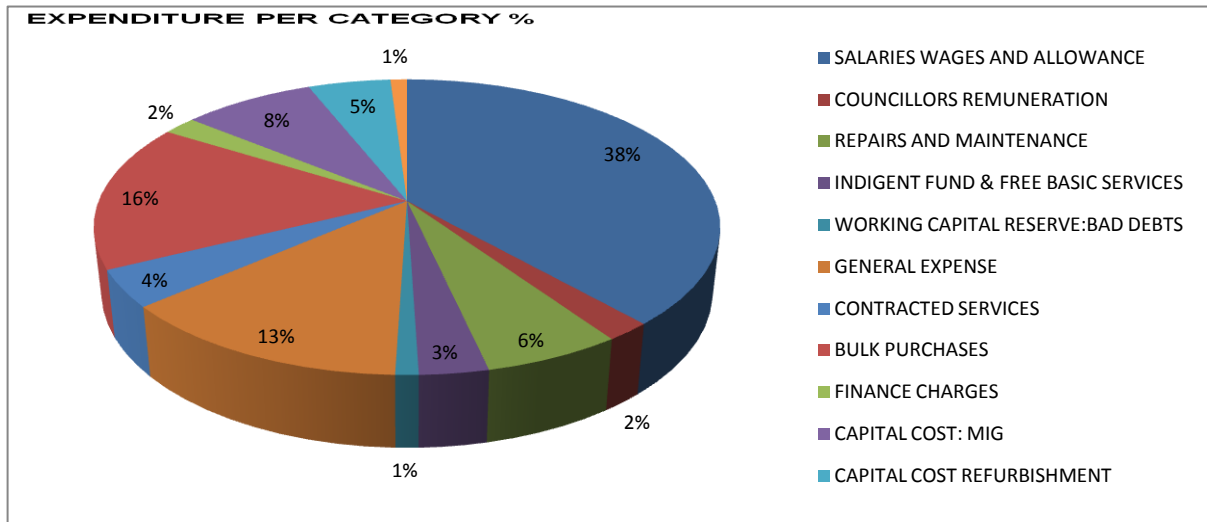
Expenditure Estimated

The total expenditure projected for 2011/2012 financial is R 161,638,610.00 which led to zero deficit/surplus. The summary is as follows:

| | 2010/11 | | 2011/12 | | 2012/13 | 2013/14 |
|------------------------------|--------------------------|--------------------|---------------------------|--------------------|----------------------------|----------------------------|
| Item Description | Current Budget DR | % of Budget | Proposed Budget DR | % of Budget | Estimated Budget DR | Estimated Budget DR |
| SALARIES WAGES AND ALLOWANCE | 53 314 261.00 | 42% | 62 186 414.00 | 38% | 65 295 735.00 | 68 560 522.00 |
| COUNCILLORS REMUNERATION | 3 679 353.00 | 3% | 3 977 322.00 | 2% | 4 176 188.00 | 4 384 997.00 |
| REPAIRS AND MAINTENANCE | 7 958 702.00 | 6% | 9 226 011.00 | 6% | 9 687 312.00 | 10 171 677.00 |

| | | | | | | |
|--|-------------------|----------|-------------------|----------|-------------------|-------------------|
| INDIGENT FUND & FREE BASIC SERVICES | 4 830 539.00 | 4% | 4 999 608.00 | 3% | 5 299 584.48 | 5 617 559.55 |
| WORKING CAPITAL RESERVE:BAD DEBTS | 2 167 382.00 | 2% | 2 243 240.00 | 1% | 2 355 402.00 | 2 473 173.00 |
| GENERAL EXPENSE | 14 779 563.00 | 12% | 21 190 662.00 | 13% | 24 921 722.00 | 26 520 073.00 |
| CONTRACTED SERVICES | 5 884 203.00 | 5% | 6 277 547.00 | 4% | 6 591 424.00 | 6 920 996.00 |
| BULK PURCHASES | 20 503 260.00 | 16% | 25 979 664.00 | 16% | 27 278 664.00 | 28 642 597.00 |
| FINANCE CHARGES | 521 178.00 | 0% | 2 443 990.97 | 2% | 1 350 263.00 | 1 417 776.00 |
| CAPITAL COST: MIG | 10 918 000.00 | 9% | 13 131 000.00 | 8% | 13 918 860.00 | 14 753 991.60 |
| CAPITAL COST REFURBISHMEN T | | | 8 841 974.03 | 5% | | |
| CAPITAL COST: INTERNAL | 2 689 560.00 | 2% | 1 141 177.00 | 1% | 1 198 237.00 | 1 258 148.00 |
| TOTAL | 127 246 001.00 | 100 % | 161 638 610.00 | 100 % | 162 073 391.48 | 170 721 510.15 |

The above can further be represented as follows:



- The employee related cost is 38% of the total municipality's budget. The contributing factors to the high proportion is the filling of vacancies that are critical to service delivery.
- The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most proclamation in this regard and the new demarcation process which affect the number of wards the municipality will have has been taken into account in compiling the municipality's budget.
- Indigent fund and free basic services are subsidised by national government through the equitable share in terms of the DORA. Households that are poor or face other circumstances that limit their ability to pay for services receive free services upon registering and being approved as indigents in accordance with the municipality's Indigent Policy.
- Bulk purchases are informed by the purchase of electricity from Eskom. The municipality has got its own for water availability,

therefore it does not have any purchases for bulk water. The municipality improves providing clean quality drinking water to its community.

- The finance charges has been increased extensively due to the fact that the municipality is planning to procure vehicles which are directly linked to service delivery through lease agreement like tipper trucks and tractors.
- By paying more focus on issues of service delivery the office has decided not to purchase a new Mayoral vehicle, we have considered to use the current vehicle. A decision to buy a new vehicle will be considered at a later stage taking into account factors like wear and tear of the vehicle.

Mr. Speaker

Life on earth is trust; we never really own anything during our brief stay on earth. God just loans the earth to us while we're here.

1CORINTHIANS 4:7

What do you have that God hasn't given to you?

And if all you have is from God, why boast as though you have accomplished something on your own.

GOD BROUGHT US FOR A PURPOSE LETS WORK TOGETHER IN FULFILLING GOD'S PURPOSE.

I THANK YOU!!!!